Corporate Performance Report

To: **Cabinet – 19 February 2015**

Main Portfolio Area: Business and Corporate Resources

By: Cllr. Elizabeth Green, Portfolio Holder

Classification: Unrestricted

Ward: All wards

Summary: Presenting the Corporate Performance Report for the period April

2014 to November 2014 - setting out the performance of the Council against the medium term financial strategy and the

corporate plan.

For Decision

1.0 Introduction and Background

- 1.1 The Council's Corporate Plan (CP) 2012-16 was approved in April 2012. It sets out 11 key priorities for the Council. In line with recommendations from Peer Review in 2014 Cabinet have agreed four 'focus areas' that consolidate the priorities of the CP:
 - Environment & Place
 - 2. Economic Development
 - Housing
 - 4. Communication
- 1.2 The activities undertaken by the council in support of the Corporate Plan continue to be captured within individual team service plans.

2.0 Current performance against strategic and management goals

- 2.1 The Corporate Performance Report attached as Annex 1 contains updates to the end of November 2014 on two main elements of the business:
 - 1. Project manager's updates on key projects
 - 2. Management of the business, including figures from all shared services, customer response data and health & safety statistics.
- 2.2 This year 23 key projects address corporate plan focus areas. Twenty of these are reported as being on track against expectations. A further three projects require a review of the achievability of the current target dates and this is reflected in the progress alerts given for each.
- 2.3 East Kent Housing data shows that targets for responsive repairs, levels of rent arrears, and re-let times are being met, and customer satisfaction levels are at 99.8%.

The reduced re-let times have resulted in extra rental income being achieved within the Housing Revenue Account.

- 2.4 Revenues & Benefits Team data shows that targets are being met for average claim processing times, and accuracy of decisions, but that collection levels for both council tax and business rates are below the level expected for the time of year. With regard to Business Rates this is due to Government changes in the instalment payments, whereby they used to be paid over ten equal instalments ratepayers can now elect to pay over twelve instalments and so have a longer collection period.
- 2.5 Customer Services data on computer and telephone systems show that systems availability and response time targets are being met, and that the level of call abandonment by telephone callers is within target expectation.
- 2.6 Human Resource (HR) data shows that target times for responses are being met.
- 2.7 As at the end of November 2014 staff sickness levels have exceeded the whole year target of an average of 8 days per full-time equivalent (FTE) member of staff. On a linear projection the whole year figure at present rates would approximate to 12 days sickness per FTE.
- 2.8 Responses to Freedom of Information (FOI) and complaints within target times are at 83% and 85% respectively. Both are below the 90% target. 870 FOIs and complaints have been logged within the period. On a linear projection the whole year figure would be 1305. It is important to note that in the last five years, the number of FOIs received has more than doubled and continue to be incorporated in day to day duties by existing staff.
- 2.9 Customer satisfaction levels recorded as part of the annual budget consultation in December each year show a decline in the four key external areas recorded for 2013 relative to 2012, the results of the December consultation are currently awaited. However, the Council continues to makes capital investment in the frontline service vehicles and equipment as reflected within the capital programme.
- 2.10 Health & Safety statistics show a total of 52 incidents, 43 (83%) of which involved staff or agents of the council, and 9 (17%) involve members of the public.

3.0 Options

3.1 To note the Council's performance and consider the remedial actions listed.

4.0 Corporate Implications

4.1 Financial and VAT

4.1.1 All activities listed have been planned within the council's agreed budget. Remedial actions will usually be carried out within existing budgets, where this is not possible funding proposals will be taken through the appropriate channels in keeping with the council's established financial controls.

4.2 Legal

4.2.1 There are no specific legal implications to this report.

4.3 Corporate

4.3.1 This report provides members with an update on the council's progress against its Corporate Plan focus areas.

4.4 Equity and Equalities

4.4.1 The equality implications of each of the projects identified in the report will be considered as part of the project planning process in accordance with the Council's equality policy.

5.0 Recommendation(s)

5.1 That Cabinet note the council's performance and consider the remedial actions listed (as set out in option 3.1 above).

6.0 Decision Making Process

6.1 This is a non-key decision.

Contact Officer:	Nicola Walker, Finance Manager (Technical)
Reporting to:	Paul Cook, Interim Director of Corporate Resources & s151 officer

Annex List

Annex 1	Corporate Performance Report for the period April 2014 to November 2014
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Background Papers

Title	Details of where to access copy
Corporate Plan 2012-16	http://www.thanet.gov.uk/council_democracy/corporat e_plan 2012 to 16.aspx

Corporate Consultation Undertaken

Finance	N/A
Legal	N/A
PR	N/A